

1 March 2024

Subject: Communications Package Documents Index

The following documents are combined into this single overall pdf file. Each document can also be downloaded individually from the RSA Independence Project page on our support site here: <https://support.librariesofrsa.org/independence-project/>

1. Executive Overview of Current and Future RSA
  - Summarizes RSA’s membership make-up, service area, overall statistics, overall budget breakouts, and staffing as it existed on January 1, 2024. Contains brief explanations of the major changes that will occur after July 1, 2024.
  - File on Support Site: Executive Overview of Current and Future RSA - 2024-03-01.pdf
2. A Brief History of RSA
  - Describes the founding of RSA, it’s merger into Alliance Library System, the impact of Alliance’s merger into RAILS, and a brief explanation of the current relationship between RAILS and RSA.
  - File on Support Site: A Brief History of RSA - 2024-03-01.pdf
3. What, Why, and When of the RSA Independence Project (RIP)
  - Provides contextual background information on the reasons for RSA’s Independence and the timeframe for completion of the three phases of the project.
  - File of Support Site: What Why When - RSA Independence Project - 2024-03-01.pdf
4. RAILS and RSA - What are the differences?
  - Explains the differences in institutional organization and services provided by RAILS verses the organization and high level services provided by RSA.
  - File on Support Site: RAILS and RSA differences - 2024-03-01.pdf
5. Map of RAILS Consortia – RSA in Light Green
  - A map, last updated in 2019, of the RAILS service area showing all RAILS libraries. RSA libraries are shown in light green. The map is a bit out of date but shows the vast coverage of libraries served by RSA.
  - File on Support Site: RAILS Member Libraries Map 2019 - RSA Libraries in Green.pdf
6. RSA Functionality Overview - shows Basic Online Functionality in 2007 & early 2024
  - Overall listing of major RSA features and services. Shows the limited intent of Basic Online membership level when launch in 2007 and how services have vastly expanded since. This chart shows why the Basic Online membership level is being

eliminated as of July 2024. All members of RSA will have access to all services and features. Some functionality requires additional staff training or experience.

- File on Support Site: RSA Functionality Overview (Includes Basic Online features in 2007 and early 2024) - 2024-03-01.pdf

#### 7. Value of RSA Membership

- Provides a brief explanation of the benefits of RSA membership to its members, some perks of being in RSA, and costs associated with other consortia or standalone systems.
- File on Support Site: Value of RSA Membership - 2024-03-01.pdf

#### 8. What to do if your library may withdraw from RSA

- Describes a few of the considerations which will need to be made should a member library decide they will not be able to continue their membership in the future. It also notes that all members should resign for FY25 to allow time to make a smooth transition out of RSA.
- File on Support Site: What to do if you think your library may withdraw from RSA - 2024-03-01.pdf

1 March 2024

Subject: Executive Overview of Current and Future RSA

The Resource Sharing Alliance (RSA) is a consortium of libraries in central and west central Illinois that share a common library automation system. RSA facilitates sharing of materials among its member libraries providing patrons with access to materials from 188 different library branches. RSA covers over 13,500 square miles of Illinois.

**Membership Data as of 1 January 2024:**

Total Number of Members: 142

Total number of Member Branches/Buildings: 188

**Membership Breakout:**

Public Members: 96 (47 Full Online, 48 Basic Online, 1 Union List)

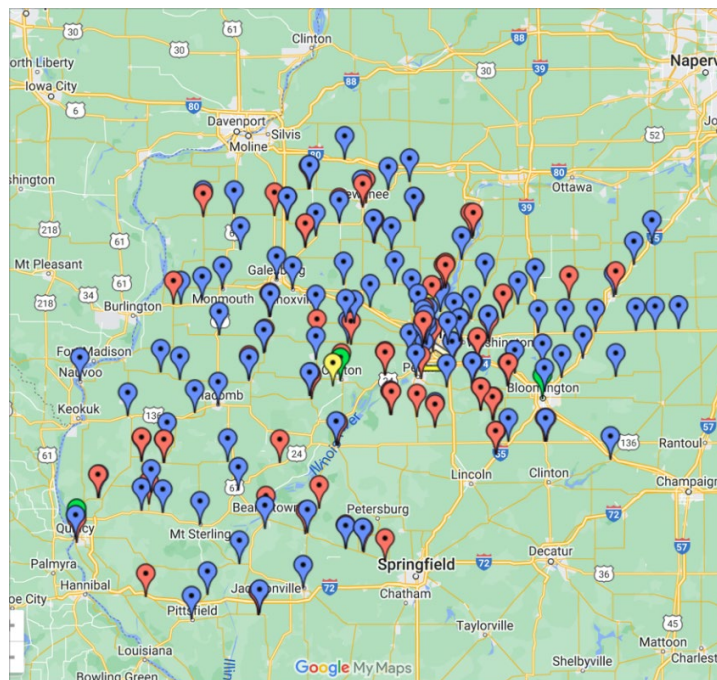
Additional Automated Public Library Branches: 19

Schools: 41 (21 Full Online, 18 Basic Online, 2 Union List)

Additional Automated School Library Buildings: 27

Academic Libraries: 3 (Full Online)

Special Libraries: 2 (1 Full Online, 1 Union List)



[Click Here](#) for the current RSA membership list.

**RSA Public Library Count by Population Served (2020 Census):**

1 to 2,000 served: 32

Our smallest library, Valley District Library, serves 596 people

2,001 to 4,000 served: 25

4,001 to 10,000 served: 21

10,001+: 16

Our largest library, Peoria Public Library, serves 113,150 people

**RSA School Library Count by Student Enrollment (ISBE Fall Enrollment & Nonpublic Registered School Data):**

1 to 200 students: 9

201 to 500 students: 14

501 to 1,000 students: 15

1,001+ students: 5

**Overall RSA Consortium Statistics for Calendar Year 2023:**

Total Number of Titles: 1,085,215

Total Number of Items: 4,338,779

Total Patron Count: 295,280

Non-expired Patron Count: 213,283

Patrons with Activity between July - December: 114,288

Annual Circulation: 5,359,077

Total number of holds successfully filled for patrons: 522,022

Annual circulation of items transited between libraries: 652,510

Annual count of items transited between RSA members to fill patron holds: 414,242

Annual reciprocal patron checkouts (patron checkouts in other libraries): 734,715

**Current RSA Membership Levels:**

4 - Union List (no-circulation/patrons)

66 – Basic Online (limited automation/features)

72 – Full Online (access to all system features)

**RSA Membership Level as of 1 July 2024**

All Members can access all features\*

\*Training or certification may be required

**Current RSA Governance (non-OMA):**

12 Person Board of Directors

Users Group (All Libraries)

Circulation Committee

Database Committee

Reports Committee

RSACat & RSA Support Website Committee

RSA Day Committee

**RSA Governance as of 1 July 2024 (OMA)**

12 Person Board of Directors

7 Person Directors Advisory Committee\*

\*All other Directors invited as guests

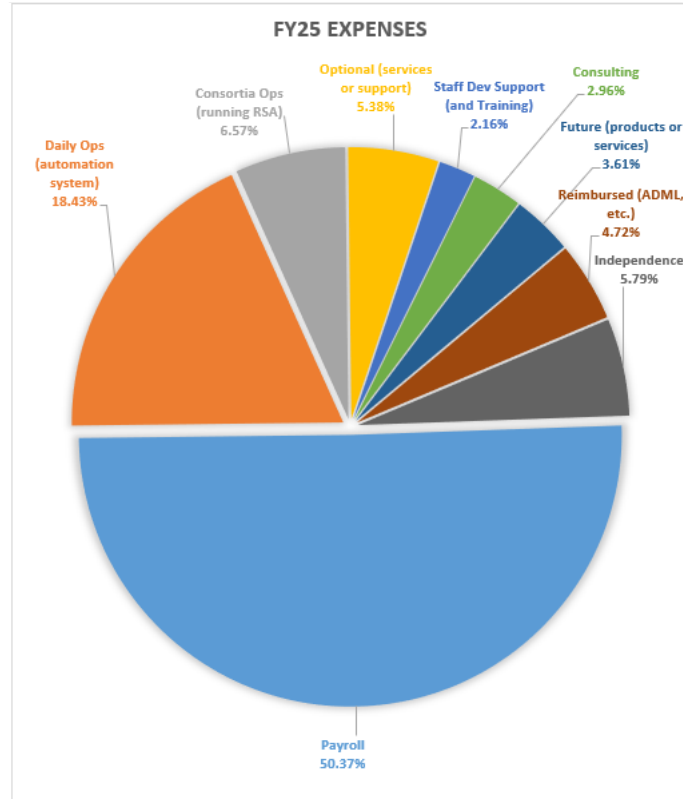
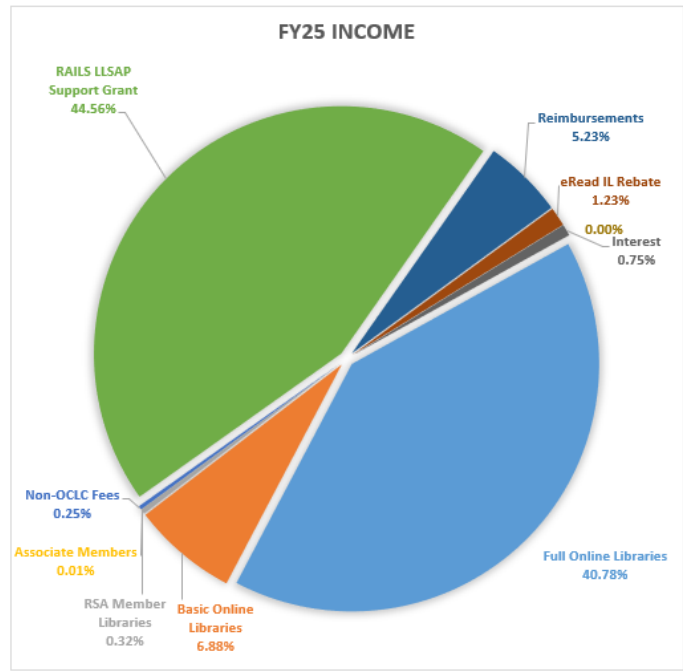
RSA will establish several library type and position specific Membership Groups on 1 July 2024. These are not governance groups or subject to OMA. They will offer advice to the RSA Board of Directors, RSA Staff, and each other on various group focused topics.

**Estimated RSA FY25 (July 2024 – June 2025) Income and Expenses:**

| Operational Income Overview |                     |
|-----------------------------|---------------------|
| Full Online Libraries       | \$ 764,884          |
| Basic Online Libraries      | \$ 129,078          |
| RSA Member Libraries        | \$ 6,000            |
| Associate Members           | \$ 150              |
| Non-OCLC Fees               | \$ 4,701            |
| RAILS LLSAP Support Grant   | \$ 835,828          |
| Reimbursements              | \$ 98,101           |
| eRead IL Rebate             | \$ 23,100           |
| Interest                    | \$ 14,000           |
|                             | \$ -                |
| <b>Total</b>                | <b>\$ 1,875,842</b> |

Red/Black: \$ (281,891)

| Operational Expenses Overview    |                     |
|----------------------------------|---------------------|
| Payroll                          | \$ 1,086,915        |
| Daily Ops (automation system)    | \$ 397,626          |
| Consortia Ops (running RSA)      | \$ 141,743          |
| Optional (services or support)   | \$ 116,000          |
| Staff Dev Support (and Training) | \$ 46,580           |
| Consulting                       | \$ 63,940           |
| Future (products or services)    | \$ 78,000           |
| Reimbursed (ADML, etc.)          | \$ 101,929          |
| Independence                     | \$ 125,000          |
|                                  | \$ -                |
| <b>Total</b>                     | <b>\$ 2,157,733</b> |



RSA has estimated our FY29 Expenses at \$2,825,024. This is based on a flat 5% per year increase in personnel and daily operations costs and a 3% increase in all other costs. The FY26-FY29 fee structures were designed to meet that overall expenses target.

**Current RSA Staffing Structure as of 1 Jan 2024:**

RSA is currently supported by 12 full time RAILS staff members.

Executive Director – Kendal Orrison

Assistant Executive Director / Operations Manager – Antony Deter

Member Services Coordinator – Patty Kweram

Member Services Coordinator – Sara Naslund

Member Services User Experience Coordinator – Tony Hahn

Cataloging and Database Supervisor – Erica Laughlin

Cataloging and Database Coordinator – Rhonda Bierman

Cataloging and Database Coordinator – Jennifer Choate

Cataloging and Database Coordinator – Erin Roberts

Cataloging and Database Coordinator – Lisa Schemensky

Systems Supervisor – James Campbell

Systems Coordinator – Doug King

RSA will need to add, starting in July 2025, various roles and duties currently provided by RAILS as part of our current RAILS staffing arrangement. At a minimum we'll need to replace payroll, HR, IT, and some administrative work.

Phase 2 of the RSA Independence Project will begin in July 2024. In this phase we will work to directly hire support staff with a target start date of 1 July 2025. Converting from a 501c3 Not for Profit to an Illinois Intergovernmental Instrumentality (III) is Phase 1 of our independence from RAILS. Once we've converted our governance to an III, RSA will be able to work with IMRF for retirement services, LIMRiCC for insurance coverage, and other organizations that work with government entities who do not work with Not For Profits. There will most likely be some reorganization of staff due to the increased workload for having our own staff as well as for operational purposes.



Resource Sharing Alliance NFP  
715 Sabrina Drive  
East Peoria, IL 61611  
866-940-4083

1 March 2024

Subject: A Brief History of RSA

The following is a quick review of RSA's history, founding principles and guiding philosophy. RSA has always worked with the library systems supporting our member libraries. We will continue doing so in the future as a fully independent organization.

RSA was founded as a Not-for-Profit organization in the early-1980's by a small group of libraries to share data entry and other electronic services. Over time it expanded to encompass libraries belonging to four different regional library systems. In 1990, RSA started providing an integrated library system (ILS) to meet the growing needs of the member libraries. In 1994, Alliance Library System (ALS) formed around the libraries of RSA.

In western and central Illinois, the Corn Belt, Great River, Illinois Valley, and Western Illinois systems were in discussions to form one large library system covering over 13,000 square miles, or 22 percent of the state. Such cooperation among the four systems was nothing new. For over a decade, they had participated in a cooperative computer system known as the Resource Sharing Alliance. That system had served as a model for the rest of the state, and the four systems were lauded for their efforts at cooperation for better patron service. They eventually joined to become the Alliance Library System, established in July 1994.<sup>1</sup>

From the start, the driving vision of ALS and RSA was for all ALS member libraries to be members of RSA. At that time, membership was split between automated libraries and Union List libraries who cataloged their collection in the system but did not use the system for other operations. Combining all RSA member library materials into a single database enabled libraries to search and request materials easily. ALS supported RSA's operations and provided grants for all types and sizes of libraries to join RSA. The partnership was so strong that RSA dissolved the Not-for-Profit organization to merge fully into the Alliance Library System in June 1999. This allowed ALS to provide even more support towards the goal of having all ALS libraries participate in RSA.

In 2006, RSA contracted with SirsiDynix to replace their aging automation system. The primary goal of the 6-month contract negotiation was the creation of a first-ever, 'starter' level of automated library inside the new vendor contract. RSA called this the Basic Online

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<sup>1</sup> Extracted from the Illinois Secretary of State Website, Heritage Project  
[https://www.cyberdriveillinois.com/departments/library/heritage\\_project/home/chapters/a-new-era-for-the-state-library-the-1990s-and-2000s/a-reduction-in-library-systems/](https://www.cyberdriveillinois.com/departments/library/heritage_project/home/chapters/a-new-era-for-the-state-library-the-1990s-and-2000s/a-reduction-in-library-systems/)

level; a practice that has now spread across the library industry. At the time of the contract, RSA had 75 fully automated members and 98 Union Listing (non-circulating) members. The new contract provided inexpensive licensing terms allowing RSA to begin upgrade Union Listing members to automated status with a limited set of cataloging, circulation, holds and online catalog services. The 2007 price for Basic Online membership was set at \$1,300 with the intent of automating most of the 98 Union Listers.

ALS fully supported the expansion of library services by hiring an additional RSA staff member to help support the increased workload. This increased staffing to 5.5 FTE in early 2007. Additionally, ALS increased support to RSA by expanding the roles of the five ALS Library Consultants. During their site visits, ALS Consultants would talk about RSA's services and goals, provide basic support, and record each library's questions or concerns about RSA's services. After their visits, Consultants would discuss their notes with RSA staff for resolution. RSA rapidly increased the number of libraries automated in RSA's system. When the five Northern Illinois Library Systems merged in 2011, RSA had 75 Full Online members, 51 upgraded Basic Online members and 25 Union Listing members.

The uncertainty surrounding the system merger forced RSA and the other consortia which were tightly integrated with a library system to become independent again to protect their systems and assets. In the months prior to the merger, the Boards of ALS and RSA split out assets and contracts associated with RSA. In April 2011, RSA returned to NFP status and was granted 501c3 status by the IRS. When the merger took place, RSA continued to work with the new RAILS Board and Administration to continue the staffing and other support formerly provided by ALS. In fact, RAILS and RSA negotiated an increase of 2.5 FTE to help RSA continue to run smoothly. Between 2012 and 2019, RSA added 4 FTE positions to RSA's Support Staff. During these years, RSA built a cataloging department to provide in-depth services and original cataloging services for members, most of whom have little in-house cataloging experience. RSA currently has 12 FTE supporting operations. RSA also enhanced our operations side to increase member visits and support services.

RSA currently partners with RAILS for staffing, IT, HR, payroll, office space, and more on a cost recovery basis. On RAILS' request, RSA is in the process of directly providing most of these functions in-house. RAILS will continue to support all 6 consortia in its service area through grant funding. RAILS grants covered the addition of several new RSA member libraries, including Quincy PL and Warren County PL, and helped upgrade over a dozen Union Listing libraries to Basic Online membership. Without RAILS support, it is likely that none of these libraries could have afforded to join RSA or upgrade their membership.

Conclusion: RSA was formed by central and west central Illinois libraries to provide shared access to library automation services. Over time it has partnered with several Library Systems but always retained its goal of automating as many area libraries as possible regardless of type or size. RSA is converting its governance structure and directly employing staff to continue its long tradition of serving libraries and enabling outstanding patron experiences.





Resource Sharing Alliance NFP  
715 Sabrina Drive  
East Peoria, IL 61611  
866-940-4083

1 March 2024

Subject: What, Why, and When of the RSA Independence Project (RIP)

### **Project Synopsis:**

- Your library is a member of the Resource Sharing Alliance or RSA library automation consortia which provides the WorkFlows cataloging and circulation database, RSACat online catalog, access to e-books, online articles, and many other services.
- On 1 July 2024 RSA will convert from a Not-for-Profit organization to an Illinois Intergovernmental Instrumentality (III). The purpose of the conversion is to transfer all operational and staffing decisions to the RSA Board of Directors.
- To remain a member of the converted RSA, your library must sign the new intergovernmental agreement (IGA) no later than 30 June 2024. Signing the IGA signifies you also approve the new RSA Bylaws and new FY29 RSA fee structure.
- On 1 March 2024 the governance documents, new fee structure documents, and a communications package will be available on the RSA Support Site. Shortly thereafter, your library will receive a mailed copy of the intergovernmental agreement for your signature. You will need to sign and return the signature page of the document to remain in RSA and continue to use Workflows after 1 July 2024.
- Updates about this project will be shared on the RSA Support Site, Independence Project page (<https://bit.ly/RSA-Independence>) and the RSA email listserv. You can sign up for the RSA email listserv at [https://bit.ly/RSA\\_Listserv](https://bit.ly/RSA_Listserv).
- Your library's membership in the Reaching Across Illinois Library System (RAILS) will be unaffected by RSA independence. RAILS membership provides delivery service, continuing education, deals & discounts, eligibility for state grants, and more.
- The IGA and new Bylaws are primarily administrative changes and should not affect your daily RSA operations.
- Questions about the RSA independence project? Contact Kendal Orrison, RSA Executive Director, at [kendal.orrison@railslibraries.org](mailto:kendal.orrison@railslibraries.org) or 1-866-940-4083.

### **What is the RSA Independence Project?**

The Independence Project is the most important initiative RSA has undertaken since the migration to the WorkFlows database in 2007. Over the next three years, RSA will transition our governance structure, rework our fee structure, development employment and benefits packages, directly hire our support staff, and replace our entire office and staff usage IT infrastructure. Ultimately, we are doing this to ensure RSA's viability long into the future.

## **Why is RSA doing this?**

Far and away the two most frequently asked questions are, “what is my new fee going to be” followed by “why are you doing this?”

The new fee structure is fully outlined in documents available on the Independence Project webpage. There are also several support documents outlining the history of RSA fees and the methodology of the new fee structure. RSA’s current fee structure dates to 2002, with a small to major reduction of fees for all RSA members in 2014. RSA had previously attempted to rework the 2002 fee structure in 2006, 2016, and again in 2020, failing each time to come up with a workable solution. With independence comes increased personnel and support costs and a clear and present need for a new fee structure. The new fee structure is fair, equitably assessed based on firm data, and explainable. The new fee structure will be phased in over 5 years, from July 2024 - June 2029.

The quick answer to question two is that RSA is now the outlier in library automation consortia and RAILS has directed us to fix this. This project is designed to fully transfer all operational and staffing decisions into the hands of the RSA Board of Directors and the RSA Executive Director. At project completion, RSA will be fully independent organization.

The longer answer as to why we’re doing this requires a short history refresher. In 2011 five library systems in northern and central Illinois merged into the RAILS library system. At that time, RSA created a not-for-profit organization to control the financial and contractual assets of RSA. At that time, RSA was held entirely inside one of the library systems merging into RAILS and forming the non-profit organization allowed RSA member libraries to know their investments and automation system were protected. During that same time, three other library consortia in other library systems merging into RAILS did essentially the same thing to protect their financial and contractual assets.

RSA staff, as well as the staff of the other three consortia like RSA, remained employees of their respective library systems then became RAILS employees when the merger took place in July 2011. Over the past 10 years, the three other automation consortia like RSA have become fully independent from RAILS; directly employing their staff and moving off the RAILS IT infrastructure used by staff. At this time, RSA is the only consortium staffed by RAILS employees and operating inside the RAILS staff IT infrastructure.

In October 2019, RAILS formally requested the RSA Board of Directors to “...begin planning for the funding and employment of its own staff, following a model similar to the efforts undertaken by PrairieCat and SWAN to discontinue the use of RAILS for hiring, payroll, benefits administrations, and other employment-related services.” A year later, RAILS provided a timeline to complete the independence process by July 2026.

There are currently five other fully independent automation consortia operating within the RAILS region. They, along with the new fully independent RSA, will continue to receive funding support through the annual RAILS LLSAP Support Grant.

### **When is this happening?**

RSA's transition to full independence is a multi-year process. There are three phases which need to be accomplished in order.

Phase 1 is the most important for you as an RSA member library. This phase includes converting our governance structure to an Illinois Intergovernmental Instrumentality (III) on 1 July 2024 and implementing a new, more sustainable, fee structure. RSA's current fee structure has remained artificially low due to RSA's close partnership with RAILS and cannot fully fund the independent organization.

Phase 2 is the direct of employment staff and starts in July 2024. The RSA Board of Directors and Administrative staff will work to develop and refine our support staff duties, including potentially new positions required to cover an independent entity. There are many staff related functions RSA must transition from RAILS to consider. At the same time, the Board and Administration will determine new job descriptions, pay scales, insurance and other benefits packages, retirement plans, and all the other details required to directly employ staff. The target start date for directly employed by RSA staff is 1 July 2025.

Phase 3 is the replacement of all phone lines, IT infrastructure, services, and software currently used by the RSA staff. This work can't begin until RSA staff are directly employed by RSA. Until then, RSA staff must use RAILS provided IT services for HR compliance and FOIA requests. During this phase, RSA will procure, configure, and transition all the services required for the daily operations of RSA staff outside of our automation system. Things like email, office 365, Zoom, phones, software licensing, email firewalls, laptops, printers, monitors and other hardware, and much more. If an RSA staff member needs equipment or services to do their job, we'll need to transition it over to RSA ownership and control.

Lastly, RSA will be requesting your help in 2026 and 2027 to review the library automation software market and a potential migration to the best system for RSA's future. Or maybe we'll discover we're still on the best system for RSA already. Either way, it's our members who will determine our future.

For the most up-to-date details, visit the Independence Project page on the RSA Support Site at <https://bit.ly/RSA-Independence>. This page is continually updated with all the latest news and updates, draft and final documents, and additional information as it becomes available.



## What are the differences?

RAILS is a regional library system, a government agency that provides services to libraries in the northern and west-central areas of the state of Illinois.

RAILS is one of three state-funded regional library agencies in Illinois (the other two are the Illinois Heartland Library System and Chicago Public Library).



RSA is a library automation consortium. Effective July 1st, 2024, it will become a government agency. It will continue to provide shared ILS services to libraries in central and west central Illinois.

RSA is one of six LLSAP (Local Library System Automation Project) consortia which receive grant support from RAILS.

RAILS is governed by a 12-member board, elected by member libraries.



RSA is governed by a 12-member board, made up of Directors and Supervisors from RSA libraries. They are elected by RSA member libraries.

RAILS is a multitype library system serving more than 1,250 libraries, including academic, public, school, and special libraries.



RSA is a multitype library automation consortium serving 142 member libraries at 188 sites, including academic, public, school, and special libraries.

All member libraries must comply with requirements as defined by Administrative Code Rules, Illinois Library System Act ([23 Ill.Admin. Code 3030.200](#)).



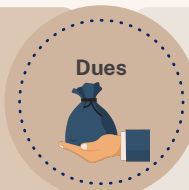
All members must sign the IGA establishing RSA, and abide by the bylaws and policies adopted by the RSA Board of Directors. They must also pay applicable membership dues and optional per-library service fees.

RAILS receives most of its budget through the Illinois State Library, a part of the Illinois Secretary of State's Office.



RSA receives funding from its member libraries and from the annual RAILS LLSAP Support Grant.

RAILS members do not pay dues to be part of the system.



RSA members pay annual fees to be part of the consortium. Fees are used to pay staff, automation vendors, for database services, and other associated fees.

RAILS has around 80 staff members based out of five locations around northern Illinois. Around half of RAILS' staff members are involved with interlibrary loan delivery services.



RSA has 12 staff members currently employed by RAILS through the LLSAP Support Grant agreement. RSA will begin employing staff directly starting in July 2025.

# BENEFITS

## RAILS provides services such as:

Delivery of interlibrary loan materials – System members can get interlibrary loan materials delivered to and from any other Illinois library for free. This includes books, movies, music, and more.

Continuing education – RAILS holds frequent low cost/no cost webinars and workshops specifically on topics related to libraries (i.e. library programming, collection development, increasing circulation). Most events are archived and available for watching at any time.

Grants –RAILS offers a number of grants for members including: 1) a Continuing Education Event Grant, which allows members to host their own professional development at no cost, 2) a My Library Is... Grant which helps fund programs that promote library services like videos, social media, infographics, and more.

Deals & discounts – RAILS offers members a number of cooperative purchasing programs and vendor discounts at no cost.

Support for e-books – Any system member can participate in a fee-based program called eRead Illinois which offers affordable access to Baker & Taylor's Boundless platform.

•Email lists & networking groups – Members also enjoy the opportunity to connect and discussion new ideas and best practices. Any staff from any library can join one of our 40+ email lists or meet up with a networking group in their area.

## RSA provides services such as:

RSA provides services such as:

- In person and online training
- In person and online library visits
- Automation system related consulting
- General automation system troubleshooting and support
- System-wide holds between members for +90% of all consortia holdings
- Original and Copy Cataloging support
- Circulation and holds support
- Database editing and cleanup support
- Statistical reports
- Notice reports for patrons
- Detailed documentation for the shared ILS
- Group purchases for e-books
- Online Catalogs for patrons
- Direct access to e-books, advanced author/series/title information, access to 55+ million online articles and more as part of RSA membership
- Opportunities for networking and peer learning
- Governance and leadership opportunities

For a full listing of all RSA products and services, please visit the RSA support site at <https://support.librariesofrsa.org> or email the RSA Help Desk at [help@rsanfp.org](mailto:help@rsanfp.org)

## OTHER KEY FACTS:

RAILS provides intra-library delivery. 95% of items moving between RSA members are from other RSA member libraries. Without RSA's holds volume, your library may not qualify for regular delivery.

All RSA members must be RAILS members. Many RAILS members are not RSA members.

RSA is an LLSAP (Local Library System Automation Project) more generally referred to as a library automation consortium. Effective July 1, 2024, it will become a government agency. RSA will continue to provide shared ILS services to libraries in central and west central Illinois.

RSA receives grant support from RAILS.

In the past, other shared catalog consortia – including PrairieCat and SWAN – have undertaken the same process to transition away from being staffed with RAILS employees.

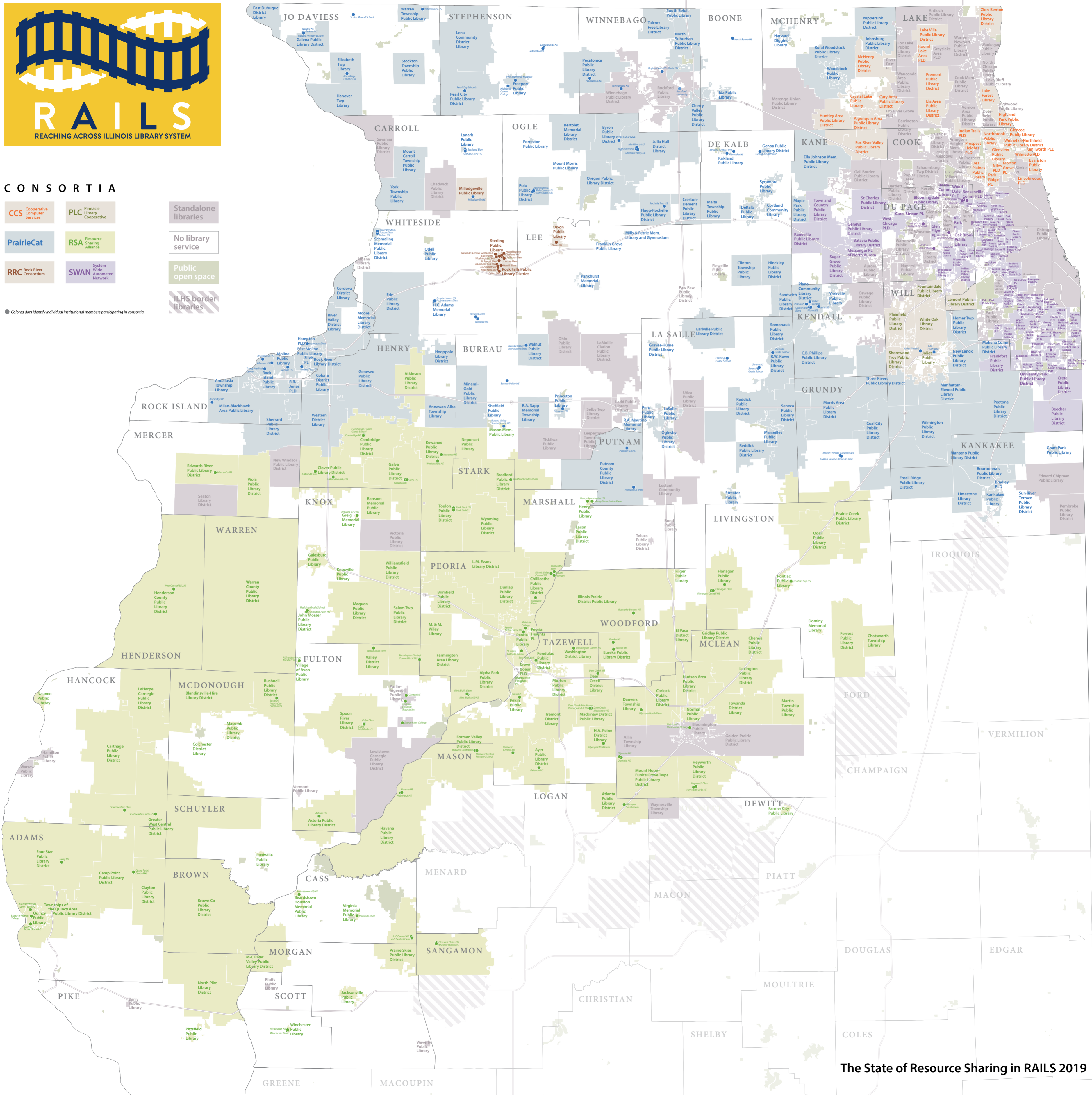
All library staff in affiliated libraries and trustees in affiliated public libraries can have access to [Library Learning \(L2\)](#), the membership directory and event calendar for libraries.



**CONSORTIA**

|  |   |                       |
|--|---|-----------------------|
| <b>CCS</b> Cooperative Computer Services | <b>PLC</b> Pinnacle Library Cooperative   | Standalone libraries  |
| <b>PrairieCat</b>                        | <b>RSA</b> Resource Sharing Alliance      | No library service    |
| <b>RRC</b> Rock River Consortium         | <b>SWAN</b> System Wide Automated Network | Public open space     |
|  |   | ILHS border libraries |

Colored dots identify individual institutional members participating in consortia.



The State of Resource Sharing in RAILS 2019

Map by Chicago CamillePhotos





## RSA Functionality Overview

As of 1 July 2024 (FY25), all members have access to all system functionalities.

Revised: 1 March 2024

**Basic Online membership (ends 30 Jun 2024):** This membership level was created to replace a standalone automation system by allowing access to limited system feature including RSA-wide holds, basic circulation, basic online catalog feature for patrons, and shared cataloging records. When created as part of our 2006 SirsiDynix contract the intent was never to allow access to advanced functionality. **Over time, the progress of technology erased all meaningful differences between this limited membership and Full system membership.** Comparing the 2007 and 2024 Basic Online functionality lists to the full function list, it's clear to see that the features provided today have far outgrown a limited membership.

Starting 1 July 2024, all members of RSA have access to all features. Some functionality requires additional staff training or experience levels to enable. Some advanced features may not be appropriate to your particular library.

To determine your library's current FY24 membership level, please refer to the RSA membership list, accessible at <https://support.librariesofrsa.org/about/member-libraries/>.

|  | Basic Online Functions in 2007 | Basic Online Functions in 2024 | All Functions |
|--|--------------------------------|--------------------------------|---------------|
| <b>RSA Member Functionality<br/>(Functionality for Basic Online Members indicated by level with X)</b> |                                |                                |               |
| <b>Cataloging Functions</b>  |                                |                                |               |
| Basic Cataloging Level   | X                              | X                              | X             |
| Bibliographic Record Exports   |                                | X                              | X             |
| Brief Record Upgrade Service   |                                | X                              | X             |
| Call Number Assistance   |                                | X                              | X             |
| Cataloging Maintenance Center (CMC) Record Loads   |                                | X                              | X             |
| Cataloging Parameter Support   | X                              | X                              | X             |
| Cataloging Site Visits   |                                | X                              | X             |
| Cataloging Virtual Office Hours  |                                | X                              | X             |
| Collection Batch Change Service – Call Numbers   |                                | X                              | X             |
| Collection Batch Change Service – Items  |                                | X                              | X             |
| Database Maintenance   |                                | X                              | X             |
| OCLC Cataloging Level  | X                              | X                              | X             |

|  | Basic Online Functions in 2007 | Basic Online Functions in 2024 | All Functions |
|--|--------------------------------|--------------------------------|---------------|
| OCLC Holding Batch Updates   | X                              | X                              | X             |
| WorkFlows Bound-With Wizard  |                                | X                              | X             |
| Batch Editing Level – WorkFlows Item Group Editor wizard   |                                |                                | X             |
| WorkFlows Serial Control Module  |                                |                                | X             |
| <b>Circulation Functions</b>   |                                |                                |               |
| WorkFlows Circulation Module   | X                              | X                              | X             |
| WorkFlows Offline Circulation Module   | X                              | X                              | X             |
| Integrated Billing   | X                              | X                              | X             |
| Patron Registration and Management   | X                              | X                              | X             |
| User Batch Changes   |                                | X                              | X             |
| User Batch Adding or Deleting  |                                | X                              | X             |
| Circulation Training   | X                              | X                              | X             |
| Holds Training   | X                              | X                              | X             |
| Inventory Control  | X                              | X                              | X             |
| System-wide Holds  | X                              | X                              | X             |
| MobileStaff app loaded on library owned devices  |                                |                                | X             |
| Outreach/Homebound Module  |                                |                                | X             |
| 3 <sup>rd</sup> Party Collections (Unique)   |                                |                                | X             |
| Acquisitions Module (WorkFlows, most functions depreciated)                                      |                                |                                | X             |
| Academic Reserves Module   |                                |                                | X             |
| <b>Report Functions</b>  |                                |                                |               |
| Custom Reports / Requests from RSA Support Staff for Reports                                     | X                              | X                              | X             |
| WorkFlows Symphony Reports Module  | X                              | X                              | X             |
| BLUEcloud Analytics – Non-Personally Identifiable Information (PII) Reports                      |                                | X                              | X             |
| BLUEcloud Analytics – Reports Containing PII   |                                | X                              | X             |
| Reports Training   |                                | X                              | X             |
| <b>RSACat Functions</b>  |                                |                                |               |
| Patron Accounts in RSACat  | X                              | X                              | X             |
| Patron Lists in RSACat   | X                              | X                              | X             |
| Patron Initiated Holds in RSACat   | X                              | X                              | X             |
| ADML Digital Title integration in RSACat   |                                | X                              | X             |
| ADML Advantage/Advantage Plus Digital Title integration in RSACat (for an additional annual fee) |                                | X                              | X             |
| eRead Illinois Digital Title integration in RSACat (for an additional annual fee)                |                                | X                              | X             |

|  | Basic Online Functions in 2007 | Basic Online Functions in 2024 | All Functions |
|--|--------------------------------|--------------------------------|---------------|
| Hoopla Digital Title integration in RSAcat (for an additional annual fee)  |                                | X                              | X             |
| Online Bill Pay in RSAcat Mobile App   |                                | X                              | X             |
| RSACat Online Catalog  | X                              | X                              | X             |
| RSACat Mobile App (BlueCloud Mobile)   |                                | X                              | X             |
| Enhanced Content + (Syndetics Unbound) for RSAcat  |                                | X                              | X             |
| Enhanced Content (Book Covers, Reviews, Author Notes) for RSAcat & RSAcat Mobile   | X                              | X                              | X             |
| BLUEcloud Visibility / Linked Data Service   |                                | X                              | X             |
| CloudSource Open Access Resources  |                                | X                              | X             |
| Online Bill Pay in RSAcat via ProPay (web version)   |                                |                                | X             |
| RSACat App template (allows library specific customization)  |                                |                                | X             |
| RSACat Digital Asset Management (ending in Jan 2025)   |                                |                                | X             |
| RSACat Rooms Content Management (limited RSAcat page customizations)   |                                |                                | X             |
| <b>RSA Staff Support Functions</b>   |                                |                                |               |
| RSA Support Staff Help for Day-to-Day Automation System Issues   | X                              | X                              | X             |
| RSA Staff Support Website, RSA Help Desk, Toll-free Telephone Support  | X                              | X                              | X             |
| System Maintenance, Troubleshooting, and Support   | X                              | X                              | X             |
| Technical Help for WorkFlows Desktop Issues  | X                              | X                              | X             |
| RSA Member Library Site Visits   |                                | X                              | X             |
| Database Backup and Maintenance  | X                              | X                              | X             |
| RSA assigned and controlled, System Use Specific, Library Email account ( <a href="mailto:ag.als.xxx.rsa@gmail.com">ag.als.xxx.rsa@gmail.com</a> ) | X                              | X                              | X             |
| Overdrive Consortium Group Purchase  | X                              | X                              | X             |
| RSA NFP YouTube Channel  |                                | X                              | X             |
| RSA Listserv Subscription  |                                | X                              | X             |
| Text Messaging Service (Shoutbomb)   |                                | X                              | X             |
| eRead Illinois Membership, (for all public libraries and a membership per automated school branches)   |                                | X                              | X             |
| SIP/SIP2 and Web Services Access   |                                |                                | X             |
| 3 <sup>rd</sup> Party Product Support  |                                |                                | X             |
| AnyConnect (VPN support for offsite special events)  |                                |                                | X             |
| Symphony Web (Symphony in a web browser. RSA is currently limited to 25 simultaneous connections system wide. Extra connections can be paid for)   |                                |                                | X             |
| <b>Resource Sharing Support</b>  |                                |                                |               |
| User Committees and Users Group (to be replaced with non-governmental Membership Groups in July 2024)  | X                              | X                              | X             |

Resource Sharing Alliance NFP

|   | Basic Online Functions in 2007 | Basic Online Functions in 2024 | All Functions |
|---|--------------------------------|--------------------------------|---------------|
| Resource Sharing policy updates   | X                              | X                              | X             |
| RSA Newsletter  |                                | X                              | X             |
| Annual RSA Day  |                                | X                              | X             |
| Email listservs for each membership group (like the current ADML listserv, coming 2024) |                                | X                              | X             |
| <b>Future Functionality Under Development</b>   |                                |                                |               |
| BLUEcloud Online Cataloging (not currently developed enough for consortia)              |                                | X                              | X             |
| BLUEcloud Online Circulation (daily circ desk use functionality, in testing)            |                                | X                              | X             |
| BLUEcloud Online Acquisitions (in development, available when released)                 |                                |                                | X             |
|   |                                |                                |               |



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1 March 2024

Subject: Value of RSA Membership

## General

- Helps libraries fulfil statutory requirement for resource sharing obligations
- Provides software which enables circulation of items to patrons, patron placed holds, and e-books and other electronic resources
- Direct governance oversight. Every member library is eligible to serve in one of four positions on the RSA Board of Directors. Each member library can serve on the RSA Board in one of the two At Large seats, in their Regional seat, or in the appropriate Library Type or Population Size seat

## Power of Consortia vs Individual Libraries (all data as of 1 Jan 2024)

- Your patrons have access to 1,085,215 unique titles and 4,338,779 items
- Member libraries cataloged nearly 240,000 items in WorkFlows in 2023, making these items discoverable and accessible to users at libraries RSA-wide
- 95% of all holds placed by RSA patrons are filled by RSA libraries
- Shared item database enables patrons to access vast resources:
  - 652,510 items transited between RSA libraries in 2023
  - 522,022 holds placed in the system in 2023
  - 414,242 items transited between RSA members to fill patron holds in 2023
  - 734,715 reciprocal patron checkouts (patron checkouts in libraries other than their own) in 2023
  - 5,359,077 check outs consortium wide in 2023
  - Over 3,000,000 patron searches in the RSAcat online catalog in 2023
- 213,283 active users have access to your items
  - 114,288 were active in the last 6 months of 2023
- Shared catalog, item, and patron records between 96 Public members with 19 additional branches, 41 School members with 27 additional branches, 3 Academic members, and 2 Special Library members

## Overall Support

- RSA has 12 total support staff
- Easy to use help desk, just email [help@rsanfp.org](mailto:help@rsanfp.org) or call 866-940-4082

- 6,341 cases opened in 2023, 7,051 cases closed in 2023. The cataloging department finished working through the cataloging backlog in 2023 accounting for more cases closed than opened
- Between 1 July 2022 and 30 June 2023 – RSA held 75 events totaling 157 hours with 661 participants, for a total of 2,007 contact hours
- Between 1 July 2023 – 31 Dec 2023 – RSA held 60 events totaling 134.5 hours with 308 participants, for a total of 706 contact hours
  - Events include online workshops, site visits, and offsite meetings
- Support website <https://support.librariesofrsa.org/>
  - 225+ support documents available at the new website
  - Index of all RSA operational documents and reports to assist new and current library staff better understand and operate the system
- RSA Day – annual networking and information sharing event

#### **Operations Support:**

- 4 staff members dedicated to circulation and daily operations support
- 2 staff dedicated to in-depth system configuration, maintenance, and report creation, modification, and one-off report running
- 1 Administrator who does a little of everything except cataloging
- Email, help desk, phone, remote screen sharing, and in-person troubleshooting for automation system issues of all kinds
- Works directly with member library staff daily to ensure optimal system operations and correcting issues on the fly
- Coordinated with members to update policies, standards, procedures and more
- Bulk patron, item, or other system data modifications
- Virtual or in-person library consulting visits to provide training, updates on operations, answer questions, help New Directors, etc.

#### **Cataloging Support:**

- 5 staff members dedicated to Cataloging support to ensure the smoothest patron search experience possible
- Since March 2023, RSA cataloging staff upgraded 3,185 brief records to OCLC records with full bibliographic description, making those records easier for users to find in WorkFlows, the RSAcat, and OCLC WorldCat
- RSA staff load records into WorkFlows created by the Cataloging Maintenance Center making RSA libraries' local history, genealogy, and special collections discoverable in WorkFlows, the RSAcat, and OCLC WorldCat
- Resumed cataloging site visits in 4<sup>th</sup> quarter of 2023 with four visits. RSA plans cataloging site visits monthly in 2024

- Batch edited thousands of items and call numbers for members, avoiding the need for manual edits in WorkFlows and saving libraries time and energy
- RSA batch updates members’ holdings in OCLC WorldCat monthly, eliminating the need for libraries to maintain their holdings manually

### Consortia Perks and Group Purchasing Highlights

- ADML (OverDrive Libby app) RSA manages the group purchase for 95 Public Libraries
  - 373,048 checkouts in 2023
- eRead Illinois (Baker & Taylor Boundless app, formerly Axis 360). Membership provided to all automated libraries as part of the annual RSA membership fee
  - 91,950 checkouts in 2023
  - 68,000+ title collection size; 46,584 eBooks, 21,752 Audiobooks
- RSA manages a group purchase for Envisionware PC Reservation and Public Printing solutions
- RSA provides all members with over 55 million open access titles, open educational resources, e-books and more from thousands of journals and other sources directly integrated into RSAcat’s ‘Online Articles’ tab

### Cost Comparisons to Replace Some of RSA’s Software and System Features:

- See the “RSA Functionality Overview” for a comprehensive overview of all RSA provided services. Many of these services are not included in the pricing below
- SirsiDynix estimates for replacing RSA’s Symphony Workflows and SirsiDynix provided additional features with a matching standalone system are shown in the table below. This table does not show pricing for all the additional services, software, and support provided by RSA that do not come directly from SirsiDynix.

| Library Size           | Year 1 Services | Annual Subscription |
|------------------------|-----------------|---------------------|
| Population = under 2K  | \$32,130        | \$26,220            |
| Population = 2K – 4K   | \$34,203        | \$28,875            |
| Population = 4k - 10K  | \$34,359        | \$31,890            |
| Population = 10K - 50K | \$38,210        | \$47,339            |
| Population = 50K+      | \$42,685        | \$68,854            |

- The annual membership fee for PrairieCat’s smallest library in FY24 (excluding OCLC portion of bill) is ~\$3,600 for Basic Online membership. Full membership in PrairieCat adds an addition ~\$1,500 annually
- Minimum annual membership fee for SWAN (excluding OCLC portion of bill) in FY24 is ~\$11,000 for Full membership







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1 March 2024

Subject: What to do if you think your library may withdraw from RSA

### **The Bottom Line.**

**If your library board or administration does not want to remain in RSA under the new FY26 - FY29 fee structure; sign the Intergovernmental Agreement (IGA) anyway. If you do not, your system access and RSA membership will end on 30 June 2024. Signing the IGA gives you at least one year to find and migrate to an alternative system.**

FY25 fees, invoiced in mid-2024, are increasing only slightly to give members the opportunity to assess their situation and make deliberate decisions. Once you have reviewed your options and determined a replacement system, inform RSA of your intended system cutover date. All membership withdrawal dates are as of 1 July. It takes at least 6 months to research and implement a good replacement automation solution for your library's operations.

### **Background.**

As part of its strategy for independence from RAILS and for developing a sound plan for sustainability, RSA has developed a new fee structure to set fees for its members for the years FY26 to FY29. This replaces the existing fee formula developed in 2002. The new fee structure was released in the February 8, 2024, Users Group written package.

Fees for FY25, which will be invoiced in July and August 2024, will continue to use the old fee structure with an increase of the greater of 3% or \$150 over FY24. RSA's new Bylaws have a single membership level starting in FY25 such that all members have access to the full system feature set. Basic Online and Union List membership levels will be deprecated on 30 June 2024.

### **Why are fees going up?**

RSA's fees have not kept up with inflation over the past 18 years. According to the national CPI inflation rate, \$1 in 2005 is now equal to \$1.60 as of 1 January 2024. RSA's fee increases and decreases over the same timeframe equal out to only \$1.13. In conjunction with our deep partnership and staffing arrangements with RAILS, RSA has deliberately kept fees as low as possible for as long as possible. A new fee structure is now needed due to increased costs from vendors, as well as the cost of directly employing staff, and taking on many additional IT support and daily operations costs directly. The RSA board has decided to use approximately \$786,000 of reserve funds to provide rebates to member libraries which allows a graduated increase in membership rates from FY25 through FY29.

## **My library may not be able to afford the new fees phasing in through FY29. What should we do?**

If your board or administration have decided the new RSA fee is unachievable there are some things you must do.

- Make sure the appropriate people sign the Intergovernmental Agreement which established RSA's new governance structure. This ensures your membership will continue past June 30, 2024. If the IGA is not signed then your library will no longer be a member of RSA effective July 1, 2024. This means that you will not be able to use WorkFlows to check items out, place holds, or catalog new items. RSA is not able to provide recommendations for alternative solutions for accessing a different ILS.
- Contact RSA's Executive Director, Kendal Orrison at [help@rsanfp.org](mailto:help@rsanfp.org) to let him know that you intend to leave RSA. A mutually agreeable system cutover date can be found which will give you time to source another solution. All applicable fees invoiced for FY25 must be paid in full. RSA requires 180-day notice of withdrawal for public and 90-day notice from non-public members. The FY25 fee increase over FY24 fees is the greater of \$150 or 3% and should allow all member libraries at least one full year to find another solution.

## **Things to Consider**

In addition, you will need to consider sourcing replacements for the following:

- An integrated library system (ILS) to perform circulation, holds, and cataloging functions, as well as an online catalog.
- Hosting, troubleshooting, support, and training for the ILS.
- A method for making inter-library loan requests
- eBook providers such as OverDrive or eRead Illinois. OverDrive/ADML membership is separate from RSA but is managed by RSA and there is a small additional fee charged to non-RSA members. Membership in eRead Illinois is included with RSA membership but would stop as of your withdrawal date.
- 55+ million online, open access scholarly articles currently provided by RSA in RSACat, additional title enhancements from Syndetics Unbound to enhance catalog displays and provide more in-depth information to patrons
- **Data migration fees and any system cleanup fees to RSA from our vendors are the responsibility of the withdrawing member.**
- If your library is not a member of OCLC we will not be able to export MARC records for you, only a shelf list. You will need to consider how to obtain records for your replacement ILS.

Your relationship with RAILS will not be affected by a withdrawal from RSA. However, your RAILS delivery service frequency will likely be reduced due to the overall reduction in holds volume after your departure from RSA.